



**Executive Board of the  
United Nations Development  
Programme, the United Nations  
Population Fund and the  
United Nations Office for  
Project Services**

Distr.: General  
9 September 2021

Original: English

**First regular session 2022**

31 January to 4 February 2022, New York

Item 1 of the provisional agenda

**Organizational matters**

**Decisions adopted by the Executive Board in 2021**

*Contents*

**First regular session 2021  
(1 to 4 February 2021)**

<i>Number</i>		<i>Page</i>
2021/1	Reports of UNDP, UNCDF, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2019 . . . . .	3
2021/2	UNDP evaluation . . . . .	4
2021/3	Overview of decisions adopted by the Executive Board at its first regular session 2021 . . . . .	5

**Annual session 2021  
(7 to 11 June 2021)**

<i>Number</i>		<i>Page</i>
2021/4	Cumulative review of the UNDP Strategic Plan, 2018-2021, and annual report of the Administrator for 2020 . . . . .	8
2021/5	UNDP evaluation . . . . .	8
2021/6	Report on results achieved by the United Nations Capital Development Fund in 2020 . . . . .	10
2021/7	United Nations Volunteers programme: Report of the Administrator . . . . .	11
2021/8	Implementation of the UNFPA Strategic Plan, 2018-2021: Report of the Executive Director . . . . .	11
2021/9	UNFPA evaluation . . . . .	12
2021/10	United Nations Office for Project Services . . . . .	12



2021/11	Reports of UNDP, UNFPA and UNOPS on internal audit and investigations, and management responses . . . . .	13
2021/12	Reports of the ethics offices of UNDP, UNFPA and UNOPS . . . . .	15
2021/13	Overview of decisions adopted by the Executive Board at its annual session 2021 . . . . .	15

**Second regular session 2021  
(30 August to 2 September 2021)**

<i>Number</i>		<i>Page</i>
2021/14	UNDP Strategic Plan, 2022-2025 . . . . .	17
2021/15	UNDP integrated resources plan and integrated budget estimates, 2022-2025 . . . . .	18
2021/16	UNDP structured funding dialogue . . . . .	19
2021/17	UNFPA Strategic Plan, 2022-2025 . . . . .	19
2021/18	UNFPA integrated budget, 2022-2025 . . . . .	20
2021/19	UNFPA structured funding dialogue . . . . .	21
2021/20	UNOPS Strategic Plan, 2022-2025 . . . . .	22
2021/21	UNOPS budget estimates for the biennium 2022-2023 and annual statistical report on United Nations procurement, 2020 . . . . .	22
2021/22	Overview of decisions adopted by the Executive Board at its second regular session 2021 . . . . .	23

**2021/1**

**Reports of UNDP, UNCDF, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2019**

*The Executive Board*

1. *Welcomes* the unqualified audit opinions on UNDP, UNCDF, UNFPA and UNOPS issued by the United Nations Board of Auditors for 2019;

2. *Calls upon* UNDP, UNCDF, UNFPA and UNOPS to harmonize further their reporting formats on the implementation of the Board of Auditors recommendations, including, where possible, the time frames for their detailed reporting and the categorization of recommendations into those that are priority, and any other priorities;

*With regard to UNDP:*

3. *Notes* the progress made by UNDP in addressing the top seven audit-related priorities in 2018-2019;

4. *Endorses* the suggested top seven audit-related management priorities for the biennium 2020-2021;

5. *Acknowledges* the progress achieved by UNDP in the implementation of the recommendations of the Board of Auditors for the year ended 31 December 2019, strongly encourages UNDP to continue implementing the recommendations, as well as the remaining recommendations from prior years, for closure, and requests UNDP to include the impacts of implemented recommendations, including on organizational culture, in its reporting on audit recommendations;

6. *Takes note* of the observations by the Boards of Auditors relating to fraud risk management, and encourages UNDP to continue with its organization-specific anti-fraud strategy and advance the implementation of the fraud risk management action plan;

7. *Encourages* UNDP to coordinate its actions in response to the Board of Auditors recommendations with its actions to address the Office of Audit and Investigations audit entitled “Performance Audit of UNDP Global Environmental Facility (GEF) Management”;

*With regard to UNCDF:*

8. *Supports* the ongoing efforts of UNCDF in implementing the recommendations of the United Nations Board of Auditors for the year ended 31 December 2019;

*With regard to UNFPA:*

9. *Acknowledges* the progress achieved by UNFPA in the implementation of the recommendations of the Board of Auditors for the financial period ended on 31 December 2019, welcomes the further measures planned by the organization, and strongly encourages UNFPA to continue implementing the recommendations of the Board of Auditors from prior years for closure;

10. *Looks forward to* the UNFPA enterprise risk management policy in 2021 and to the enterprise resource planning system in 2022 to support the implementation and closing of outstanding recommendations;

*With regard to UNOPS:*

11. *Acknowledges* the progress UNOPS has achieved in the implementation of recommendations of the Board of Auditors made for the year ended 31 December 2019, encourages UNOPS to continue their efforts in implementing the recommendations, and looks forward to the next report on implementation.

4 February 2021

## **2021/2**

### **UNDP evaluation**

*The Executive Board*

*With regard to the evaluation of UNDP support to climate change adaptation (DP/2021/6), and management response thereto (DP/2021/7):*

1. *Takes note* of the evaluation of UNDP support to climate change adaptation and the management response thereto;
2. *Takes note with appreciation* of the evaluation's findings and conclusions acknowledging the significant role and contribution of UNDP in supporting countries in their climate change adaptation efforts, while noting areas for further strengthening and acceleration;
3. *Requests* UNDP to accelerate its attention to climate risks across its development portfolio, reduce fragmentation across its climate change adaptation programming through continued investments in integrated and programmatic approaches, and expand its adaptation support in small island developing States;
4. *Further requests* UNDP to consider the evaluation recommendations relating to the need to strengthen capacities in disaster risk reduction (DRR) for adaptation, including through its forthcoming resilient recovery offer under DRR, which will integrate sustainable adaptive considerations, linked to the UNDP climate change adaptation offer, scale up innovative approaches for private sector engagement and strengthening gender equality in its policy and capacity-related support in adaptation-related programming;

*With regard to the evaluation of UNDP support to conflict-affected countries (DP/2021/8) and the management response thereto (DP/2021/9):*

5. *Takes note* of the evaluation of UNDP support to conflict-affected countries and the management response thereto;
6. *Takes note* of the evaluation's findings and conclusions acknowledging, among others, the contribution of UNDP to sustainable development, governance and peacebuilding in conflict-affected countries, while noting areas for further strengthening;
7. *Welcomes* the commitment of UNDP to strengthen partnerships within and outside of the United Nations system, as well as monitoring, evaluation and learning of programmes;
8. *Recognizes* the UNDP contribution to conflict prevention, encourages UNDP to enhance its support to conflict prevention through its development work, and in this regard recalls decision 2017/30;
9. *Encourages* UNDP to continue to ensure that its programming efforts are risk-informed and anchored locally, in particular in conflict-affected countries;

10. *Takes note* of the forthcoming development by UNDP of a ‘framework for crisis and fragility’, taking into account the evaluation findings and management response, and requests UNDP to provide the Executive Board with an oral update on the implementation of the evaluation’s recommendations and management response;

11. *Requests* that UNDP further clarify and communicate responsibilities between the Bureau for Policy and Programme Support and the Crisis Bureau and regional bureaux to prevent overlap and ensure clarity, consistency and complementarity at global, regional and country levels;

*With regard to the evaluation of UNDP support to the Syrian refugee crisis response and promoting an integrated resilience approach (DP/2021/10) and the management response thereto (DP/2021/11):*

12. *Takes note* of the evaluation of UNDP support to the Syrian refugee crisis response and promoting an integrated resilience approach, and the management response thereto;

13. *Takes note with appreciation* of the evaluation’s findings and conclusions regarding UNDP efforts to bring a resilience approach to the Syrian refugee crisis response, as well as the reinforced partnership between UNDP and the Office of the United Nations High Commissioner for Refugees (UNHCR) in support to refugees and host communities;

14. *Takes note* that UNDP will, in consultation with UNHCR and other relevant partners, review and identify strategic directions to improve and update the 3RP response and coordination mechanisms in full respect of the obligation to ensure a safe, voluntary and dignified return of refugees;

15. *Encourages* UNDP, in line with the evaluation’s findings, to provide thought leadership as well as practical programme solutions to contribute to stronger intra- and inter-agency cooperation, coherence, coordination and complementarity in the delivery of United Nations operations at country level;

16. *Requests* UNDP to take measures to address challenges noted in the evaluation with regard to gender equality and empowerment of women and girls.

4 February 2021

### 2021/3

#### **Overview of decisions adopted by the Executive Board at its first regular session 2021**

##### *The Executive Board*

*Recalls* that during its first regular session 2021, it:

#### **Item 1**

##### **Organizational matters**

Elected on 7 December 2020 the following members of the Bureau for 2021:

President:	H.E. Ms. Lachezara Stoeva (Bulgaria)
Vice-President:	H.E. Ms. Yoka Brandt (The Netherlands)
Vice-President:	H.E. Mr. Lang Yabou (The Gambia)
Vice-President:	H.E. Ms. Rabab Fatima (Bangladesh)

Adopted the agenda (DP/2021/L.1 and Corr.1) and approved the workplan for its first regular session 2021;

Approved the report of the second regular session 2020 (DP/2021/1);

Adopted the annual workplan of the Executive Board for 2021 (DP/2021/CRP.1);

Approved the tentative workplan for the annual session 2021;

Agreed to the following schedule for the remaining sessions of the Executive Board in 2021:

Annual session: 7 to 11 June 2021  
Second regular session: 30 August to 3 September 2021.

## **Joint segment**

### **Item 2**

#### **Recommendations of the Board of Auditors**

Adopted decision 2021/1 on the recommendations of the Board of Auditors reports of UNDP (DP/2021/3), UNCDF (DP/2021/4), UNFPA (DP/FPA/2021/1) and UNOPS (DP/OPS/2021/1) on the status of implementation of the recommendations of the Board of Auditors for 2019;

### **Item 3**

#### **Follow-up to the UNAIDS Programme Coordinating Board meeting**

Took note of the joint UNDP/UNFPA report on the implementation of decisions and recommendations of the UNAIDS Programme Coordinating Board (DP-FPA/2021/1);

## **UNDP segment**

### **Item 4**

#### **Human Development Report**

Took note of an update by the secretariat on consultations on the Human Development Report;

### **Item 5**

#### **UNDP country programmes and related matters**

Approved the following UNDP country programmes in accordance with decision 2014/7:

*Africa:* Côte d'Ivoire; (DP/DCP/CIV/3)

*Asia-Pacific:* China (DP/DCP/CHN/5);

*Arab States:* Somalia (DP/DCP/SOM/4), Tunisia (DP/DCP/TUN/3);

*Europe and the Commonwealth of Independent States:* Azerbaijan (DP/DCP/AZE/5), Georgia (DP/DCP/GEO/4); North Macedonia (DP/DCP/MKD/4); Uzbekistan (DP/DCP/UZB/4);

*Latin America and the Caribbean:* Mexico (DP/DCP/MEX/3), Panama (DP/DCP/PAN/4); Uruguay (DP/DCP/URY/4);

Approved the second six-month extension of the country programme for Madagascar, (DP/2021/5);

Approved the second one-year extension of the country programme for Afghanistan (DP/2021/5);

Approved the fourth, six-month extension of the country programme for the Syrian Arab Republic and the fifth extension of the country programme for Yemen (DP/2021/5 and Add.1);

Approved the second one-year extension of the country programme for Tajikistan (DP/2021/5);

Approved the second one-year extensions of the country programmes for Guatemala and the Bolivarian Republic of Venezuela (DP/2021/5);

Took note of the first one-year extensions of the country programmes for Argentina, Bangladesh, Malaysia and Maldives, and the first six-month extension of the country programme for Armenia, already approved by the Administrator (DP/2021/5 and Add.2);

## **Item 6**

### **UNDP evaluation**

Adopted decision 2021/2 on the evaluation of UNDP support to climate change adaptation (DP/2021/6) and the management response (DP/2021/7); the evaluation of UNDP support to conflict-affected countries (DP/2021/8) and the management response (DP/2021/9); and the evaluation of UNDP support to the Syrian refugee crisis response and promoting an integrated resilience approach (DP/2021/10) and the management response (DP/2021/11);

## **UNFPA segment**

### **Item 7**

#### **UNFPA evaluation**

Took note of the formative evaluation of UNFPA support to South-South and triangular cooperation, (DP/FPA/2021/CRP.1) and the management response to the formative evaluation of UNFPA support to South-South and triangular cooperation (DP/FPA/2021/CRP.2).

### **Item 8**

#### **Country programmes and related matters**

Approved the following UNFPA country programmes in accordance with decision 2014/7:

Azerbaijan (DP/FPA/CPD/AZE/5), China (DP/FPA/CPD/CHN/9), Côte d'Ivoire (DP/FPA/CPD/CIV/8), Eswatini (DP/FPA/CPD/SWZ/7), Georgia (DP/FPA/CPD/GEO/4), North Macedonia (DP/FPA/CPD/MKD/2), Panama (DP/FPA/CPD/PAN/4), Somalia (DP/FPA/CPD/SOM/4), Tunisia (DP/FPA/CPD/TUN/10), Uganda (DP/FPA/CPD/UGA/9), Uruguay (DP/FPA/CPD/URY/4) and Uzbekistan (DP/FPA/CPD/UZB/5);

Took note of the first one-year extensions of the country programmes for Bangladesh, Guinea-Bissau, Maldives and United Republic of Tanzania (DP/FPA/2021/2), and the first six-month extension of the country programme for Armenia (DP/FPA/2021/2/Add.1);

Approved the second one-year extensions for the country programmes for Guatemala and the Bolivarian Republic of Venezuela, and the fourth, six-month extension for the country programme for the Syrian Arab Republic (DP/FPA/2021/2);

## **UNOPS segment**

### **Item 9**

#### **United Nations Office for Project Services**

Heard the Director of Regional Portfolios give a statement on behalf of the UNOPS Executive Director;

**Item 10**  
**Other matters**

Heard an address by the Chairperson of the UNDP/UNFPA/UNOPS/UN-Women Staff Council.

4 February 2021

**2021/4**  
**Cumulative review of the Strategic Plan, 2018-2021, and annual report of the Administrator for 2020***The Executive Board*

1. *Takes note* of the cumulative review of the Strategic Plan, 2018-2021 and annual report of the Administrator for 2020 ([DP/2021/16](#)) and its annexes, the report of UNDP on the recommendations of the Joint Inspection Unit in 2020 ([DP/2021/16/Add.1](#)) and its annexes, and the statistical annex ([DP/2021/16/Add.2](#));
2. *Commends* the rapid local and global support of UNDP to programme countries in response to the coronavirus disease (COVID-19) pandemic, including as the technical lead for the implementation of the United Nations framework for the immediate socioeconomic response to COVID-19, and welcomes the inclusion of new reporting measures, harmonized with the United Nations development system, to capture results related to the response to the pandemic;
3. *Takes note* of the continued progress made by UNDP against its Strategic Plan, 2018-2021, building on learning from the midterm review and recognizing that UNDP achieved its second-highest programme delivery rate in six years in 2020;
4. *Encourages* UNDP to continue to accelerate progress in the remaining period of the Strategic Plan, drawing on the agile measures put in place in response to the pandemic, and to draw upon the lessons from this experience in designing the Strategic Plan for the period 2022-2025;
5. *Welcomes* the strong commitment of UNDP to delivering integrated, systemic support to countries to accelerate progress towards the Sustainable Development Goals as part of a reformed United Nations development system, and encourages UNDP to continue to work closely with United Nations agencies to support countries' efforts through the common objectives of the United Nations Sustainable Development Cooperation Frameworks;
6. *Recognizes* the thirtieth anniversary of the Human Development Report and Human Development Index and encourages UNDP to continue its efforts to pioneer data-driven, inclusive and sustainable ways of measuring human development progress.

11 June 2021

**2021/5**  
**UNDP evaluation***The Executive Board*

*With regard to the annual report on evaluation, 2020 ([DP/2021/19](#)) and the management commentaries thereto:*

1. *Takes note* of the annual report on evaluation ([DP/2021/19](#)) and the management commentaries thereto, welcomes the additional analysis provided on key findings and lessons from evaluations carried out in 2020 and requests UNDP to address the issues raised;



2. *Recognizes* the expanded efforts of the Independent Evaluation Office to work with UNDP country offices to improve the quality and coverage of decentralized evaluations, and acknowledges the efforts of UNDP to work with the Independent Evaluation Office to improve decentralized evaluations, encourages UNDP to continue this effort to identify and build evaluation capacities and resources to increase the satisfactory rating of decentralized evaluations significantly;

3. *Recognizes* the promising new Global Evaluation Initiative that the Independent Evaluation Office has launched with the World Bank Independent Evaluation Group and other partners, to foster a global evaluation culture and support the efforts of Member States and other stakeholders to strengthen government monitoring and evaluation frameworks and capacities;

4. *Takes note* of the quality of recommendations from the Independent Evaluation Office as well as progress achieved in the implementation of management actions arising from evaluation findings and recommendations, and encourages UNDP to continue taking further actions to address overdue recommendations and to implement future evaluation recommendations consistently and in a timely manner;

*With regard to the evaluation of the UNDP Strategic Plan, 2018-2021 (DP/2021/20) and the management response thereto (DP/2021/21):*

5. *Takes note* of the evaluation of the UNDP Strategic Plan, 2018-2021 (DP/2021/20) and the management response thereto (DP/2021/21);

6. *Commends* UNDP for its ability to adapt to the extraordinary circumstances of the coronavirus disease (COVID-19) pandemic, demonstrating agility in its pivot of country programming to help countries respond and plan for recovery;

7. *Recognizes* the concerted efforts of UNDP to promote integrated development solutions and collaborative partnerships to support and leverage financing for the Sustainable Development Goals, while mainstreaming the principle of leaving no one behind;

8. *Takes note of* the commitment of UNDP to further articulate how it will expand and achieve the concrete benefits of integrating gender equality and the empowerment of women and girls as a catalytic development accelerator for the 2030 Agenda for Sustainable Development;

9. *Acknowledges* the progress made by UNDP to become more client-oriented through streamlining of processes and investing in digital transformation and innovation;

10. *Recognizes* that the transformations envisioned in the 2030 Agenda and the UNDP Strategic Plan, 2018-2021 require more predictable and flexible funding, and notes a stable influx of other resources and increases in regular resources, as well as the agile mobilization and repurposing of funds by UNDP to respond to the COVID-19 pandemic, and encourages UNDP to continue to build on progress, to improve its operational and administrative systems and practices, including agility and flexibility for adaptive management and funding, and to continue its efforts to expand and diversify programme funding sources and advocate for flexible and predictable funding;

11. *Requests* UNDP to better define its role and value proposition in support of the 2030 Agenda and the COVID-19 pandemic response, ensuring that its aim to build forward better pays due consideration to the principles of inclusiveness and sustainability;

12. *Encourages* UNDP to design its Integrated Results and Resources Framework in line with applicable guidance of the 2020 quadrennial comprehensive policy review of

operational activities for development of the United Nations system (QCPR) and requests UNDP to harmonize, where appropriate, its Integrated Results and Resources Framework with other United Nations entities, with a focus on all results levels, and maximize the use of common results indicators, all with the goal of advancing United Nations development system contributions to the Sustainable Development Goals and to further strengthen system-wide evaluation;

13. *Requests* UNDP to provide in a timely manner, ahead of the second regular session of 2021, more-detailed information on the Integrated Results and Resources Framework, including on its relationship to the QCPR monitoring and reporting framework;

14. *Encourages* UNDP to continue to improve results-based management and to design its results monitoring and reporting framework and systems to support the effective implementation of the Strategic Plan, 2022-2025, so as to provide timely and relevant data, methods and indicators to help countries accelerate achievement of the Sustainable Development Goals and monitor UNDP progress in this regard;

15. *Requests* UNDP to take into account, as appropriate, the recommendations of all relevant evaluations when formulating the next Strategic Plan for the period 2022-2025 and related regional programmes;

*With regard to the third joint Global Environment Facility-UNDP evaluation of the Small Grants Programme (DP/2021/22) and the management response thereto (DP/2021/23):*

16. *Takes note* of the third joint Global Environment Facility (GEF)—UNDP evaluation of the Small Grants Programme (DP/2021/22) and the management response thereto (DP/2021/23);

17. *Takes note of* the evaluation’s findings and conclusions acknowledging the significant role and contribution of UNDP in implementing the Small Grants Programme, a GEF corporate programme that contributes to global environmental and socioeconomic benefits in 126 countries, while noting areas for further strengthening;

18. *Requests* UNDP to collaborate closely with the GEF, providing support and inputs to a consultative process to develop an updated long-term vision for the Small Grants Programme and to review the programme’s “upgrading policy”;

19. *Requests* UNDP to collaborate closely with the GEF to strengthen the multi-stakeholder governance of the Small Grants Programme through its global and national steering committees;

20. *Further requests* UNDP to improve and incentivize innovation and business-oriented approaches at the project and country levels, and to promote better synergies between UNDP country offices and the Small Grants Programme, to ensure the sustainability of results, capacities and goodwill.

*11 June 2021*

## **2021/6**

### **Report on results achieved by the United Nations Capital Development Fund in 2020**

#### *The Executive Board*

1. *Takes note* of the report on results achieved by the United Nations Capital Development Fund (UNCDF) in 2020 (DP/2021/24);

2. *Commends* UNCDF for the progress made in implementing its Strategic Framework, 2018-2021;
3. *Welcomes* its commitment to and role in delivering innovative and blended financing approaches to leave no one behind;
4. *Notes* the catalytic role of UNCDF in supporting least developed countries to respond to and build forward better from the coronavirus disease (COVID-19) pandemic;
5. *Recommits* to supporting UNCDF, including through fully funding its resource requirements as enumerated in the Strategic Framework, 2018-2021, including capitalizing its investment fund with \$50 million.

11 June 2021

## 2021/7

### United Nations Volunteers programme: Report of the Administrator

#### *The Executive Board*

1. *Encourages* the United Nations Volunteers programme (UNV) to continue to promote the conducive environment for volunteerism and volunteers to enhance the sustainability of development results;
2. *Takes note* of the results achieved by UNV in 2020, including a rapid and effective response to the coronavirus disease (COVID-19) pandemic, as reflected in the report of the Administrator (DP/2021/25);
3. *Reaffirms* the crucial role of the Special Voluntary Fund in delivering the UNV Strategic Framework, 2018-2021 and in responding to the COVID-19 pandemic, and calls upon all development partners in a position to do so to contribute to the fund;
4. *Commends* UNV for being well embedded in the United Nations system as exemplified by its cooperation with 60 United Nations organizations;
5. *Commends* UNV for the results achieved through its Strategic Framework, 2018-2021, as highlighted in its independent evaluation, and further requests UNV to develop its next strategic framework building on its organizational results and in full alignment with General Assembly resolution 75/233;
6. *Asks* UNV to continue its successful efforts towards the organization's digital transformation in the next strategic framework for 2022-2025 and beyond;
7. *Requests* UNV to continue being a strong advocate for the inclusion of persons with disabilities;
8. *Expresses appreciation* to all United Nations volunteers for their outstanding contributions to the pandemic response and the 2030 Agenda for Sustainable Development during 2020.

11 June 2021

## 2021/8

### Implementation of the UNFPA Strategic Plan, 2018-2021: Report of the Executive Director

#### *The Executive Board*

1. *Takes note* of the documents that make up the report of the Executive Director for 2020: DP/FPA/2021/4 (Part I, Part I/Add.1 and Part II);

2. *Notes with appreciation* the progress made by UNFPA in achieving the results of the UNFPA Strategic Plan, 2018-2021, pursuant to the integrated results and resources framework, during the penultimate year of its implementation;

3. *Notes with concern* the widening financing gap in achieving the three transformative results as a result of the COVID-19 pandemic, and in this regard calls on UNFPA to set ambitious yet prudent income projections, coupled with a pragmatic yet achievable resource mobilization strategy for the next Strategic Plan, 2022-2025.

11 June 2021

## 2021/9

### UNFPA evaluation

#### *The Executive Board*

1. *Takes note* of the present report on the evaluation function, and of the programme of work and budget of the Evaluation Office in 2021;

2. *Welcomes* the efforts made by UNFPA and the progress achieved in strengthening the evaluation function, in actively adapting the evaluation function to the COVID-19 crisis, in contributing to United Nations system-wide evaluation efforts and in fostering national evaluation capacity development;

3. *Reaffirms* the role played by the evaluation function and underscore the importance of high-quality, independent evaluative evidence in the context of the UNFPA Strategic Plan, 2018-2021, and its contribution to the development of the new UNFPA Strategic Plan for 2022-2025, and implementation of the 2030 Agenda for Sustainable Development;

4. *Encourages* UNFPA to design its integrated results and resources framework in line with applicable guidance of the 2020 quadrennial comprehensive policy review of operational activities for development of the United Nations system (QCPR), and requests UNFPA to harmonize, where appropriate, its integrated results and resources framework with other United Nations entities, with a focus on all results levels, and maximize the use of common results indicators, all with the goal of advancing United Nations development system contributions to the Sustainable Development Goals and to further strengthen system-wide evaluation;

5. *Requests* UNFPA to provide in a timely manner, ahead of the second regular session of 2021, more detailed information on the integrated results and resources framework, including on its relationship to the QCPR monitoring and reporting framework;

6. *Encourages* UNFPA to continue to increase investments towards an allocation of at least 1.4 per cent and up to 3 per cent of its total programme expenditure to the evaluation function, as articulated in the UNFPA Evaluation Policy of 2019.

11 June 2021

## 2021/10

### United Nations Office for Project Services

#### *The Executive Board*

1. *Recognizes* the contributions of the United Nations Office for Project Services (UNOPS) in 2020 to the operational results of the United Nations, Governments and other partners, through efficient management support services and effective specialized technical expertise, expanding the implementation capacity for sustainable development;

2. *Welcomes* the progress made in implementing the UNOPS Strategic Plan, 2018-2021;

3. *Takes note of* the annual report on the recommendations of the Joint Inspection Unit and the progress made in implementing recommendations relevant to UNOPS;
4. *Takes note of* the information on the progress achieved with sustainable infrastructure impact investment (S3I) activities in the UNOPS mandated areas and *requests* UNOPS, in continuing its work, to further enhance its reporting on those activities;
5. *Takes note of* the contributions of UNOPS to response and recovery activities related to the coronavirus disease (COVID-19) pandemic.

*11 June 2021*

## **2021/11**

### **Reports of UNDP, UNFPA and UNOPS on internal audit and investigations, and management responses**

#### *The Executive Board*

1. *Welcomes* the progress of UNDP, UNFPA and UNOPS in addressing audit-related management issues in 2020;
2. *Notes with appreciation* efforts to implement outstanding audit recommendations from previous reports;
3. *Appreciates* that UNDP, UNFPA and UNOPS have provided information on financial losses due to fraud, and encourages UNDP, UNFPA and UNOPS management to continue to improve their anti-fraud measures and fraud recovery rates;
4. *Notes* that the implementation of decision 2020/10 remains in progress, and in this regard calls on the offices of internal audit and investigation of UNDP, UNFPA and UNOPS to work with UNICEF, UN-Women and the World Food Programme and agree on harmonized definitions and reporting for audit and investigation matters, where applicable, to provide the Executive Boards with a more coherent overview of findings and results;
5. *Encourages* the offices of internal audit and investigation of UNDP, UNFPA and UNOPS to share with the Executive Board the outcomes of the working group on audit reporting, and encourages them to include analysis on longer-term trends in internal audit and investigation findings in their annual reports to the Executive Board;
6. *Encourages* the offices of internal audit and investigation of UNDP, UNFPA and UNOPS to continue holding regular informal briefings for Member States, as needed, including in advance of the annual session of the Executive Board;

#### *With regard to UNDP:*

7. *Takes note of* the annual report of the Office of Audit and Investigations on internal audit and investigation activities in 2020 (DP/2021/14) and its annexes, and the management response thereto;
8. *Recalls* decision 2021/1, and reiterates its encouragement to UNDP to continue with its organization-specific anti-fraud strategy and to advance the implementation of the fraud risk management action plan, and also reiterates its encouragement to UNDP to coordinate its actions in response to the Board of Auditors recommendations with its actions to address the Office of Audit and Investigations audit entitled “Performance Audit of UNDP Global Environmental Facility (GEF) Management”;
9. *Expresses* continuing support for the internal audit and investigation functions of UNDP;
10. *Takes note of* the annual report of the Audit and Evaluation Advisory Committee;

11. *Takes note* of the continued number of audit recommendations related to programme management, procurement and financial management, including management of implementing partners, and encourages UNDP to take continued steps to address recurring recommendations;

*With regard to UNFPA:*

12. *Takes note* of (a) the report of the Office of Audit and Investigation Services on UNFPA internal audit and investigation activities in 2020 (DP/FPA/2021/6); (b) the opinion, based on the scope of work undertaken, on the adequacy and effectiveness of the UNFPA framework of governance, risk management and control (DP/FPA/2021/6/Add.1); and (c) the management response to the report of the Office of Audit and Investigation Services and the report of the Oversight Advisory Committee;

13. *Takes note* of the annual report of the Oversight Advisory Committee (DP/FPA/2021/6/Add.2);

14. *Expresses* continuing support for the strengthening of the internal audit and investigation functions at UNFPA, notes with concern the number of investigation cases carried over from past years, and calls on UNFPA management to provide sufficient resources for the investigation function to effectively deploy these resources to reduce the caseload;

15. *Acknowledges and supports* the Office of Audit and Investigation Services in joint audit and investigation activities;

16. *Notes* the ratings for audits concluded in 2020, and encourages management to continue to take steps to implement new and outstanding audit recommendations and to address areas of recurring recommendations;

*With regard to UNOPS:*

17. *Takes note* of the annual report of the Internal Audit and Investigations Group for 2020 (DP/OPS/2021/2) and the management response;

18. *Takes note* of the significant progress made in implementation of audit recommendations;

19. *Takes note* of Internal Audit and Investigations Group compliance with international standards as confirmed in an external quality assessment of its investigation function;

20. *Takes note* of the opinion, based on the scope of work undertaken, on the adequacy and effectiveness of the organization's framework of governance, risk management and control (in line with Executive Board decision 2015/13);

21. *Takes note* of the annual report of the Audit Advisory Committee for 2020 (in line with Executive Board decision 2008/37).

*11 June 2021*

**2021/12****Reports of the ethics offices of UNDP, UNFPA and UNOPS***The Executive Board*

1. *Takes note* of the reports of the ethics offices of UNDP, UNFPA and UNOPS ([DP/2021/15](#), [DP/FPA/2021/7](#) and [DP/OPS/2021/3](#));
2. *Notes* the progress made by the UNDP Ethics Office in strengthening the ethical culture of UNDP;
3. *Welcomes* the continued progress in the work of the UNFPA Ethics Office;
4. *Notes* the progress made by the UNOPS Ethics and Compliance Office in strengthening the ethical culture of UNOPS.

11 June 2021

**2021/13****Overview of decisions adopted by the Executive Board at its annual session 2021***The Executive Board*

*Recalls* that during its annual session 2021, it:

**Item 1****Organizational matters**

Adopted the agenda and approved the workplan for the annual session 2021 (DP/2021/L.2 and Corr.1);

Adopted the report of the first regular session 2021 (DP/2021/12);

**Joint segment****Item 2****Update on the implementation of General Assembly resolution 72/279 on the repositioning of the United Nations development system**

Took note of the update on the implementation of General Assembly resolution 72/279 on the repositioning of the United Nations development system;

**Item 3****Internal audit and investigation**

Adopted decision 2021/11 on the reports of UNDP, UNFPA and UNOPS on internal audit and investigation, and management responses;

**Item 4****Ethics**

Adopted decision 2021/12 on the reports of the ethics offices of UNDP, UNFPA and UNOPS;

**Item 5****Protection against sexual exploitation and abuse and sexual harassment**

Took note of the presentations made by UNDP, UNFPA and UNOPS on protection against sexual exploitation and abuse and sexual harassment;

## **UNDP segment**

### **Item 6**

#### **Annual report of the Administrator**

Adopted decision 2021/4 on the cumulative review of the UNDP Strategic Plan, 2018-2021, and annual report of the Administrator for 2020;

### **Item 7**

#### **Gender equality at UNDP**

Took note of the annual report on the implementation of the UNDP gender equality strategy, 2018-2021 ([DP/2021/17](#));

### **Item 8**

#### **UNDP country programmes and related matters**

Approved the following UNDP country programmes in accordance with decision 2014/7:

*Europe and the Commonwealth of Independent States:* Armenia ([DP/DCP/ARM/5](#));

*Latin America and the Caribbean:* Argentina ([DP/DCP/ARG/4](#));

Approved the third, three-month extension of the country programme for Madagascar ([DP/2021/18](#)) and the fifth, six-month extension of the country programme for the Syrian Arab Republic from 30 June to 31 December 2021 ([DP/2021/18/Add.1](#));

Took note of the first one-year extensions of the country programmes for the Central African Republic, Chad, the Islamic Republic of Iran, Mongolia, the United Republic of Tanzania and Zambia, already approved by the Administrator ([DP/2021/18](#));

### **Item 9**

#### **UNDP evaluation**

Adopted decision 2021/5 on UNDP evaluation (covering the annual report on evaluation, the evaluation of the UNDP Strategic Plan, 2018-2021 and the third joint Global Environment Facility-UNDP evaluation of the Small Grants Programme);

### **Item 10**

#### **United Nations Capital Development Fund**

Adopted decision 2021/6 on the report on results achieved by the United Nations Capital Development Fund in 2020;

### **Item 11**

#### **United Nations Volunteers**

Adopted decision 2021/7 on the United Nations Volunteers programme: Report of the Administrator;

## **UNFPA segment**

### **Item 12**

#### **Annual report of the Executive Director**

Adopted decision 2021/8 on the implementation of the UNFPA Strategic Plan, 2018-2021: Report of the Executive Director;



**Item 13**  
**UNFPA evaluation**

Adopted decision 2021/9 on UNFPA evaluation;

**Item 14**  
**Country programmes and related matters**

Approved the following UNFPA country programme in accordance with decision 2014/7:

Armenia ([DP/FPA/CPD/ARM/4/Rev.1](#));

Approved the third, three-month extension of the country programme for Madagascar from 1 July through 30 September 2021 and the fifth, six-month extension of the country programme for the Syrian Arab Republic from 1 July through 31 December 2021 ([DP/FPA/2021/3](#));

**UNOPS segment**

**Item 15**  
**Annual report of the Executive Director**

Adopted decision 2021/10 on the United Nations Office for Project Services.

*11 June 2021*

**2021/14**  
**UNDP Strategic Plan, 2022-2025**

*The Executive Board*

1. *Notes with appreciation* the transparent and consultative process undertaken by UNDP in developing the Strategic Plan, 2022-2025, including the extensive engagement with the Executive Board;
2. *Notes with appreciation* the efforts undertaken by UNDP to align its Strategic Plan with General Assembly resolutions 70/1 of 25 September 2015, entitled “Transforming our world: the 2030 Agenda for Sustainable Development”, and 75/233 of 21 December 2020 on the quadrennial comprehensive policy review of operational activities for development of the United Nations system;
3. *Endorses* the UNDP Strategic Plan, 2022-2025 ([DP/2021/28](#)), takes note of its annexes and requests UNDP to provide updated baselines and targets for the integrated results and resources framework of the new Strategic Plan to the Executive Board;
4. *Notes* that the Strategic Plan, as the overall strategic framework for UNDP, is not intergovernmentally negotiated, and acknowledges that the Strategic Plan includes some terms that have not been intergovernmentally endorsed in the United Nations system;
5. *Acknowledges with appreciation* the best practices of UNDP in the implementation of its strategic plans and requests UNDP to continue this practice at the country level with full respect for the principle of national ownership and leadership of programme countries, taking into account their national priorities and needs, recognizing their different contexts and particular characteristics, and in conformity with universally recognized international human rights;
6. *Requests* UNDP to present to the Executive Board at its annual session 2024 a thorough midterm review of the Strategic Plan, 2022-2025 and its annexes, including if required updates to the plan and its annexes;
7. *Recalls* its decision 2021/5, paragraph 12 and requests UNDP to include in the annual reports of the Administrator on the implementation of the Strategic Plan, 2022-2025,

including in its midterm review, information on results jointly achieved with United Nations development system entities identified through common and complementary indicators.

2 September 2021

**2021/15**

**UNDP integrated resources plan and integrated budget estimates, 2022-2025**

*The Executive Board*

1. *Welcomes* the UNDP integrated resources plan and integrated budget estimates, 2022-2025 (DP/2021/29), which present a single, integrated budget that includes all budgetary categories, with an improved results focus and enhanced linkages with the results of the Strategic Plan, and harmonized in methodology and presentation, including on cost classification, attribution and recovery, with UNFPA, UNICEF and UN-Women, as approved by the Executive Board in decision 2020/12 on the joint comprehensive cost-recovery policy (DP/FPA-ICEF-UNW/2020/1);
2. *Also welcomes* the transparent and consultative process undertaken by UNDP in the development of the integrated resources plan and integrated budget estimates, 2022-2025;
3. *Acknowledges with appreciation* the inclusion of a new cost-classification category on independent oversight and assurance activities, with separate budget lines for the Independent Evaluation Office and the Office of Audit and Investigations, as part of ongoing efforts to strengthen and clarify financial reporting to further improve Member States' understanding of the financial position of UNDP;
4. *Takes note* of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/2021/30) on the institutional components of the UNDP integrated resources plan and integrated budget estimates and the recommendations of the Advisory Committee, and requests UNDP to address the recommendations and to report back to the Executive Board on actions taken;
5. *Recalls* its decisions 2007/33, 2009/22, 2010/2, 2010/32, 2011/10, 2012/1, 2012/27, 2012/28, 2013/4, 2013/9, 2013/18, 2013/28, 2013/30, 2016/5, 2017/11, 2017/31, 2020/5, 2020/12 and endorses document DP/2021/29 on the integrated resources plan and integrated budget estimates, 2022-2025 and its annexes, and the provisions contained in the document;
6. *Approves* the integrated budget for 2022-2025 as based on projected regular and other resources available and their projected utilization, including an appropriation of \$1,193.8 million from regular resources for the institutional component of the integrated budget, 2022-2025;
7. *Welcomes* the budget allocations to the United Nations Capital Development Fund and United Nations Volunteers programme and the ongoing contribution to these organizations from the UNDP core budget, particularly in view of their importance for least developed countries, and calls on UNDP to continue to provide contributions to these entities, and to report to the Board if UNDP funding allocations to these entities change over the lifetime of this integrated budget, as per previous decisions including decision 2017/31;
8. *Welcomes* that in the period 2022–2025, UNDP will continue to invest in programme quality and compliance, supported through modernized operational systems and structures, and reinforced through a strengthened internal control framework; notes that these investments would enable UNDP to enhance management and internal oversight capacity at country, regional and central levels to support proactive mitigation of risks

as these relate to programmatic and operational work, and notes that these investments would provide further impetus to the implementation of recent evaluation and audit recommendations that point at the need to continue to invest in updating internal monitoring and control systems and country capacities, and also encourages UNDP to continue using appropriate expertise, including local and national, and to support enhanced management and internal oversight capacity in its programmes and projects;

9. *Requests* UNDP, in conjunction with the midterm review of the Strategic Plan, to present a midterm review of the integrated resources plan and the integrated budget.

2 September 2021

## 2021/16

### UNDP structured funding dialogue

#### *The Executive Board*

1. *Welcomes* the report on the structured dialogue on financing the results of the UNDP Strategic Plan, 2018-2021 (DP/2021/31) and its annexes, including progress made on entity-specific commitments of the funding compact;
2. *Notes* the importance of sufficient and predictable regular resources, and urges UNDP to continue engaging with Member States to prioritize contributing to UNDP regular resources to enable UNDP to deliver the intended results of the Strategic Plan, restore development gains that have been eroded by the coronavirus disease (COVID-19) pandemic and maintain robust internal control and accountability systems;
3. *Recalls* the importance of funding predictability and encourages UNDP to continue its dialogue with Member States to contribute on a multi-year basis for 2021 and future years, to enable UNDP to respond to the evolving needs of programme countries with agility;
4. *Notes* the importance of flexible thematic funding, which is critical for UNDP to accelerate programming to meet the Sustainable Development Goals, and encourages non-earmarked resources;
5. *Encourages* UNDP to continue its dialogue with Member States through structured funding dialogues, on shifting from highly-earmarked to regular and flexible resources, and adhere to the mutually reinforcing commitments of the funding compact.

2 September 2021

## 2021/17

### UNFPA Strategic Plan, 2022-2025

#### *The Executive Board*

1. *Notes with appreciation* the inclusive and consultative process undertaken by UNFPA in developing its new Strategic Plan (contained in document DP/FPA/2021/8);
2. *Notes with appreciation* the efforts undertaken by UNFPA to align its Strategic Plan with General Assembly resolutions 70/1 of 25 September 2015, entitled “Transforming our world: the 2030 Agenda for Sustainable Development”, and 75/233 of 21 December 2020 on the quadrennial comprehensive policy review of operational activities for development of the United Nations;
3. *Endorses* the UNFPA Strategic Plan, 2022-2025, which shall be implemented consistent with this decision, takes note of its annexes (available on the UNFPA website), and requests UNFPA to provide updated baselines and targets for the integrated results and resources framework of the new Strategic Plan at the annual session of the Executive Board in 2022;

4. *Notes* that the Strategic Plan is the overall strategic framework for UNFPA and is not intergovernmentally negotiated, and acknowledges that the Strategic Plan and its annexes include some terms that have not been intergovernmentally endorsed in the United Nations system;
5. *Requests* UNFPA to implement its Strategic Plan and its annexes in accordance with the Programme of Action of the International Conference on Population and Development, the Beijing Declaration and Platform for Action and the outcome documents of their reviews, while taking note of the outcome documents of the regional review conferences on population and development, and stressing that those outcomes provide region-specific guidance on population and development beyond 2014 for each region that adopted the particular outcome document, as well as in accordance with the 2030 Agenda for Sustainable Development, with the agreement and consent of the host country, taking into account the different national legislation and cultural backgrounds, capacities and levels of development, and respecting national policy space, while remaining consistent with relevant international rules and commitments, and in conformity with universally recognized international human rights;
6. *Recalls* its decision 2021/9, paragraph 4, and requests UNFPA to include in the annual reports of the Executive Director on the implementation of the Strategic Plan, 2022-2025, including in its midterm review, information on results jointly achieved with United Nations development system entities identified through common and complementary indicators.

*2 September 2021*

## **2021/18**

### **UNFPA integrated budget, 2022-2025**

#### *The Executive Board*

1. *Welcomes* the UNFPA integrated budget, 2022-2025 ([DP/FPA/2021/9](#)), which present a single, integrated budget that includes all budgetary categories, with an improved focus on results and harmonized in methodology and presentation, including on cost classification, attribution and recovery, with UNDP, UNICEF and UN-Women, as approved by the Executive Board in decision 2020/12 on the joint comprehensive cost-recovery policy ([DP/FPA-ICEF-UNW/2020/1](#));
2. *Also welcomes* the transparent and consultative process undertaken by UNFPA in the development of the integrated budget, 2022-2025;
3. *Acknowledges with appreciation* the inclusion of a new cost-classification category on independent oversight and assurance activities, with separate budget lines for the UNFPA Evaluation Office and the Office of Audit and Investigation Services, as part of ongoing efforts to strengthen and clarify financial reporting to further improve Member States understanding of the financial position of UNFPA;
4. *Takes note of* the results and resource requirements in the UNFPA integrated budget estimates for 2022-2025, as contained in [DP/FPA/2021/9](#);
5. *Also takes note of* the report of the Advisory Committee on Administrative and Budgetary Questions ([DP/FPA/2021/12](#)) on the UNFPA integrated budget, 2022-2025, and the recommendations of the Advisory Committee, and requests UNFPA to address the recommendations and to report back to the Executive Board on actions taken;
6. *Further takes note of* the presentation of activities and associated costs reflected in UNFPA integrated budget, 2022-2025;

7. *Approves* gross resources of \$839.9 million, representing the institutional budget estimates for 2022-2025, and notes that these estimates include \$235.5 million for indirect cost recovery from other resources;
8. *Also approves* \$204.5 million of the projected regular resources as a ceiling for global and regional programmes for 2022-2025, noting that this amount cannot be exceeded without approval by the Executive Board;
9. *Further approves* an annual amount of \$10 million of regular resources for the emergency fund, recalling Executive Board decision 2015/3, and reaffirms the existing authorization for the UNFPA Executive Director to increase the emergency fund by up to \$2 million beyond the ceiling in a given year if the number and extent of the emergencies so warrant;
10. *Endorses* the proposal of the Executive Director, similar to decisions 2008/6, 2012/13, 2013/32 and 2017/24, to grant her exceptional authority during 2022-2025 to access up to an additional \$5.6 million in regular resources for security measures, provided these are used for new and emerging security mandates, as defined by the directives of the United Nations Department of Safety and Security, and requests UNFPA to report to the Executive Board on the use of those funds in its annual statistical and financial review;
11. *Requests* UNFPA, in conjunction with the midterm review of the Strategic Plan, to present a midterm review of the integrated budget.

*2 September 2021*

**2021/19**  
**UNFPA structured funding dialogue**

*The Executive Board*

1. *Takes note with appreciation of* the report on the UNFPA structured funding dialogue, 2020-2021 ([DP/FPA/2021/10](#));
2. *Notes* the importance of sufficient and predictable regular (core) resources linked to intended and demonstrated results, as these are critical for UNFPA to deliver on the strategic plans for 2018-2021 and 2022-2025, respond to the coronavirus disease (COVID-19) pandemic and contribute to realizing the 2030 Agenda for Sustainable Development;
3. *Recalls* the importance of broadening the contributor base, and requests UNFPA to continue engaging with Member States to consider prioritizing contributions to UNFPA regular resources in a timely and predictable manner, in line with the funding compact, and also requests UNFPA to continue to make efforts in terms of visibility and recognition of contributions, in particular for regular resources;
4. *Notes* the importance of flexible thematic funding as critical for UNFPA to be able to accelerate programming to meet the three UNFPA transformative results and the Sustainable Development Goals, particularly in those areas in which development gains have been eroded by the COVID-19 pandemic;
5. *Urges* UNFPA to continue its dialogue with Member States, through the structured funding dialogues, on shifting from highly earmarked funds to more predictable and flexible funding, especially to core resources, and to support the commitments of the funding compact.

*2 September 2021*

**2021/20**  
**UNOPS Strategic Plan, 2022-2025***The Executive Board*

1. *Expresses appreciation* to UNOPS for the consultative process in the preparation of the Strategic Plan, 2022-2025 ([DP/OPS/2021/5](#));
2. *Endorses* the Strategic Plan, 2022-2025, and recognizes the contributions UNOPS can make to expand the implementation capacity of countries, based on their respective national priorities and needs, to inter alia achieve the Sustainable Development Goals;
3. *Acknowledges with appreciation* and requests that UNOPS, in accordance with its Strategic Plan, 2022-2025, implement projects based on the principles of national ownership and in accordance with national priorities and needs, and welcomes UNOPS assistance to countries where people are in need, including in the most fragile situations;
4. *Encourages* UNOPS to begin systematic analysis and reporting to the Executive Board on the contributions of its service delivery to the objectives of partners and the achievement of broader development goals;
5. *Emphasizes* the value-added of UNOPS contributions to quality infrastructure, public procurement and sustainable investments in infrastructure and innovation, and requests UNOPS continued engagement in United Nations reform processes and in the United Nations development system, in accordance with its role and mandate;
6. *Encourages* UNOPS to continue to improve its value proposition within its entire mandate to all partners in order for them to take advantage of UNOPS technical expertise and cost-effective implementation support, and encourages UNOPS to continue being a central resource for the United Nations system as well as Governments and all other partners;
7. *Supports* the continued pursuit of quality and organizational excellence guided by UNOPS management goals, and encourages internal investment to fast-track implementation of lessons learned from working under coronavirus disease (COVID-19) and to explore any untapped potential of digitalization.

2 September 2021

**2021/21**  
**UNOPS budget estimates for the biennium 2022-2023 and annual statistical report on United Nations procurement, 2020***The Executive Board*

*With regard to the UNOPS budget estimates for the biennium 2022-2023 ([DP/OPS/2021/6](#)):*

1. *Takes note* of the UNOPS budget estimates 2022-2023 ([DP/OPS/2021/6](#)) and its annexes, as well as of the report of the Advisory Committee on Administrative and Budgetary Questions ([DP/OPS/2021/7](#));
2. *Approves* the net zero revenue target;
3. *Endorses* the two-year aspiration of UNOPS with respect to its management results and the targeting of resources to support its contribution goals with a revenue estimate of \$200.5 million, a management resource estimate of \$1 81.3 million, and an estimated \$19.2 million reserved for provisions, liabilities and contingencies;
4. *Requests* that UNOPS address the recommendations made by the Advisory Committee on Administrative and Budgetary Questions in its report

([DP/OPS/2021/7](#)), including on providing the Executive Board with prudent budget estimates, present further information on the calculation methodology of those estimates for the 2024-2025 biennium and thereafter, reassess the level of management fees with a view to establishing fees at levels which do not accumulate surpluses over and above the realistically assessed operational reserves, report back to the Executive Board at the second regular session in 2022 on these matters, and reflect any changes in the next budget estimates for 2024-2025;

5. *Approves* the change of the minimum requirement for the operational reserve of UNOPS to be set at 25 per cent of the infrastructure service line expenses, 5 per cent of expenses for other service lines, and 33 per cent of administrative cost, with a weight of 50 per cent for the current year, 30 per cent for previous year, and 20 per cent for the year prior (document [DP/OPS/2021/6](#), annex II) to be reported annually to the Executive Board through the annual financial statements;

6. *Requests* that UNOPS, as one of the Co-Chairs of the Chief Executives Board Working Group on Operational Reserves of the Finance and Budget Network of the High-level Committee on Management, continue working with other United Nations development system entities under the Chief Executives Board towards a common framework for a maximum level of reserve, following the timelines communicated by the Chief Executives Board to the wider United Nations system, and further requests that UNOPS update the Board on progress at the annual session 2022;

7. *Requests* that UNOPS present an assessment and rationale for the proposal to create a separate Sustainable Infrastructure Impact Investments (S3I) reserve and to *report back* to the Executive Board at its first regular session 2022, further requests that UNOPS conduct a comprehensive evaluation of the S3I initiative after the end of the pilot phase in December 2023, and present the findings to the Executive Board at the annual session 2024, as recommended by the Advisory Committee on Administrative and Budgetary Questions;

*With regard to the annual statistical report on United Nations procurement, 2020* ([DP/OPS/2021/8](#)):

8. *Takes note* of the present report;

9. *Welcomes* the data and analysis it contains.

2 September 2021

## 2021/22

### Overview of decisions adopted by the Executive Board at its second regular session 2021

*The Executive Board*

*Recalls* that during its second regular session 2021, it:

#### Item 1

##### Organizational matters

Adopted the agenda and approved the workplan for its second regular session 2021 ([DP/2021/L.3](#));

Approved the report of the annual session 2021 ([DP/2021/26](#))

Approved the tentative workplan for the first regular session 2022;

## **UNDP segment**

### **Item 2**

#### **UNDP Strategic Plan, 2022-2025**

Adopted decision 2021/14 on the UNDP Strategic Plan, 2022-2025;

### **Item 3**

#### **Financial, budgetary and administrative matters**

Adopted decision 2021/15 on the UNDP integrated resources plan and integrated budget estimates, 2022-2025;

### **Item 4**

#### **UNDP structured funding dialogue**

Adopted decision 2021/16 on the UNDP structured funding dialogue;

### **Item 5**

#### **UNDP country programmes and related matters**

Approved the following country programmes in accordance with decision 2014/7:

*Africa:* Botswana ([DP/DCP/BWA/3](#)); Cameroon ([DP/DCP/CMR/4](#)); Comoros ([DP/DCP/COM/3](#)); Eritrea ([DP/DCP/ERI/4](#)); Madagascar ([DP/DCP/MDG/4](#)); Zimbabwe ([DP/DCP/ZWE/4](#));

*Asia-Pacific:* Bangladesh ([DP/DCP/BGD/4](#)); Lao People's Democratic Republic ([DP/DCP/LAO/4](#));

*Europe and the Commonwealth of Independent States:* Albania ([DP/DCP/ALB/3](#))

*Latin America and the Caribbean:* Guatemala ([DP/DCP/GTM/4](#));

Took note of the first one-year extensions of the country programmes for the Gambia, Montenegro, Morocco, Niger, Sao Tome and Principe, South Sudan and Sudan, already approved by the Administrator ([DP/2021/33](#));

Approved the first two-year extension of the country programme for Djibouti ([DP/2021/33](#));

Approved the second, one-year extensions of the country programmes for Lebanon and Libya ([DP/2021/33](#));

## **UNFPA segment**

### **Item 6**

#### **UNFPA Strategic Plan, 2022-2025**

Adopted decision 2021/17 on the UNFPA Strategic Plan, 2022-2025;

### **Item 7**

#### **Financial, budgetary and administrative matters**

Adopted decision 2021/18 on the UNFPA integrated budget, 2022-2025;

### **Item 8**

#### **UNFPA structured funding dialogue**

Adopted decision 2021/19 on the report on the UNFPA structured funding dialogue, 2020-2021;



**Item 9**  
**UNFPA country programmes and related matters**

Approved the following UNFPA country programmes in accordance with decision 2014/7:

Albania (DP/FPA/CPD/ALB/5); Bangladesh (DP/FPA/CPD/BGD/10);  
Botswana (DP/FPA/CPD/BWA/7); Comoros (DP/FPA/CPD/COM/7);  
Guatemala (DP/FPA/CPD/GTM/8); Lao People's Democratic Republic  
(DP/FPA/CPD/LAO/7); Madagascar (DP/FPA/CPD/MDG/8);  
Zimbabwe (DP/FPA/CPD/ZWE/8);

Took note of the first one-year extensions, approved by the UNFPA Executive Director, of the UNFPA country programmes for the Central African Republic, Chad, the Democratic People's Republic of Korea, the Gambia, Iran, Mongolia, Morocco, Niger, Sao Tome and Principe, South Sudan and Sudan;

Approved the second, one-year extensions of the country programmes for Lebanon, Libya, Tajikistan and Zambia (DP/FPA/2021/11);

**UNOPS segment****Item 10**  
**UNOPS Strategic Plan, 2022-2025**

Adopted decision 2021/20 on the UNOPS Strategic Plan, 2022-2025;

**Item 11**  
**Financial, budgetary and administrative matters**

Adopted decision 2021/21 on the UNOPS budget estimates for the biennium 2022-2023 and annual statistical report on United Nations procurement, 2020.

*2 September 2021*

**TENTATIVE WORKPLAN  
EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS  
FIRST REGULAR SESSION 2022  
(31 January – 4 February, New York)**

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
<b>Monday, 31 January</b>	10 a.m.– 1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> <li>• Adoption of the agenda and workplan for the session</li> <li>• Adoption of the report of the second regular session 2021</li> <li>• Adoption of the annual workplan 2022 of the Executive Board</li> </ul> <p style="text-align: center;"><b>JOINT SEGMENT</b></p>
		2	RECOMMENDATIONS OF THE BOARD OF AUDITORS <ul style="list-style-type: none"> <li>• UNDP, UNCDF, UNFPA and UNOPS reports on the status of implementation of the recommendations of the Board of Auditors for 2020</li> </ul>
		3	FOLLOW-UP TO UNAIDS PROGRAMME COORDINATING BOARD MEETING <ul style="list-style-type: none"> <li>• Joint UNDP and UNFPA report on the implementation of the decisions and recommendations of the Programme Coordinating Board of UNAIDS</li> </ul>
	3 – 5 p.m.	4	PROTECTION AGAINST SEXUAL EXPLOITATION AND ABUSE AND SEXUAL HARASSMENT
		13	OTHER MATTERS <ul style="list-style-type: none"> <li>• Address by the Chairperson of the UNDP/UNFPA/UNOPS/UN-Women Staff Council</li> </ul>
<b>Tuesday, 1 February</b>	10 a.m.– 1 p.m.	12	<b>UNOPS SEGMENT</b> STATEMENT BY THE EXECUTIVE DIRECTOR
	3 – 5 p.m.	8	UNITED NATIONS VOLUNTEERS <ul style="list-style-type: none"> <li>• UNV strategic framework, 2022-2025</li> </ul>
		9	UNITED NATIONS CAPITAL DEVELOPMENT FUND <ul style="list-style-type: none"> <li>• UNCDF strategic framework, 2022-2025</li> </ul>

<b>Wednesday, 2 February</b>	10 a.m.– 1 p.m.		<b>UNDP SEGMENT (cont'd)</b>  INTERACTIVE DIALOGUE WITH THE ADMINISTRATOR
	3 – 5 p.m.	5	HUMAN DEVELOPMENT REPORT <ul style="list-style-type: none"> <li>Update on the Human Development Report consultations (GA resolution 57/264)</li> </ul> <p>7</p> UNDP EVALUATION <ul style="list-style-type: none"> <li>Evaluation of UNDP support to youth empowerment and employability, and management response</li> <li>Closing the energy gap: an evaluation of UNDP programming for access to clean and affordable energy, and management response</li> </ul>
<b>Thursday, 3 February</b>	10 a.m.– 1 p.m.		<b>UNFPA SEGMENT</b>  STATEMENT BY THE EXECUTIVE DIRECTOR
	3 – 5 p.m.	10	UNFPA COUNTRY PROGRAMMES AND RELATED MATTERS <ul style="list-style-type: none"> <li>Presentation and approval of country programme document</li> <li>Extensions of country programmes</li> </ul> <p>11</p> UNFPA EVALUATION <ul style="list-style-type: none"> <li>Quadrennial budgeted evaluation plan, 2022-2025</li> </ul>
<b>Friday, 4 February</b>	10 a.m.– 1 p.m.		<b>UNDP SEGMENT (cont'd)</b>
		6	UNDP COUNTRY PROGRAMMES AND RELATED MATTERS <ul style="list-style-type: none"> <li>Regional programme documents for Africa, Asia and the Pacific, Arab States, Europe and the Commonwealth of Independent States, Latin America and the Caribbean for the period 2022-2025</li> <li>Presentation and approval of country programme documents</li> <li>Extensions of country programmes</li> </ul>
	3 – 4 p.m.	13	OTHER MATTERS <ul style="list-style-type: none"> <li>Adoption of pending decisions</li> </ul> <p>1</p> ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> <li>Adoption of the tentative workplan for the annual session 2022</li> </ul>